January 2021

Subject: Boeing releases Supply Chain Principles

References:   (1) Boeing Supply Chain Principles

Dear Supplier,

As Boeing and the aerospace industry move toward recovery, it is important that we examine how our supply chain teams operate to enable supplier performance, delivery, quality and excellence along that journey. This means continuously improving how we work with you, finding new ways to demonstrate our commitments to one another and implementing steps that will evolve our relationships to a more integrated approach that better captures the full value of our partnerships.

As a first step, we are applying a core set of principles to our supply chain that encourage collaborative engagement and deliver greater value to our customers.

Boeing Supply Chain Principles take an expanded view at how greater collaboration with suppliers can strengthen relationships that yield improved performance, on-time delivery, and affordability. They are rooted in our values and include the following:

- Safety and Quality are paramount
- Relationships based on integrity; diversity is valued
- Transparent communication
- Delivery performance is fundamental
- Sustainable continuous value creation

These principles build on successes, feedback and lessons learned throughout the supply chain, and set the stage for achieving perfect quality, on-time delivery and improved cost performance.

We are grateful for your continued support and partnership as we work together to ensure a healthy production system and stable supply chain. If you have questions about the Boeing Supply Chain Principles, please reach out to your procurement agent.

Thank you,

The Boeing Company
The Boeing Supply Chain Principles:

- **Safety and Quality are paramount**
  Safety is never compromised.
  We collaboratively design quality into all products and services, with a goal of perfect products at every stage of the production system.

- **Relationships based on integrity; diversity is valued**
  Relationships are beneficial, and we respect diverse thinking.
  We commit time and resources to nurture a healthy relationship.
  We build trust by doing what we say we’re going to do.

- **Transparent communication**
  Communication is based on honesty and integrity.
  The digital thread links our businesses and ensures our shared success.
  We jointly advocate for the success and sustainability of the supply chain.

- **Delivery performance is fundamental**
  Perfect parts and services are delivered on time, every time.
  Sufficient capacity is maintained to meet total demand.
  Demand forecasts are shared as quickly as possible to enable delivery success.

- **Sustainable continuous value creation**
  We meet the demand from our customers for continuous value creation.
  Rewards are balanced with risks and investments across the economic life cycle.
  We use objectively derived optimal cost data to find opportunities for cost reduction.